

Andrew Grunda

Principal

Andrew Grunda is an Associate Director and a managing partner at Watson & Associates and, more recently, appointed as the firm's Principal. His career at the firm has spanned more than 10 years progressing from Research Analyst to his current position. He is presently a member of the firm's senior management group, which develops interpretations of legislative requirements, methodologies and alternative policy strategies for corporate assignments related to municipal finance. Previously, he was employed by the former Regional Municipality of Hamilton-Wentworth in the Finance Department.

Andrew's primary area of focus is the municipal finance sector. He has undertaken user fee studies, development charge studies, fiscal impact assignments and water and sewer financial plans for several municipalities.

He has carried out numerous development application approval process user fee studies, undertaking to provide municipalities with full cost recovery user fees for *Planning Act* and *Building Code Act* mandated services. These studies are being undertaken by municipalities to address the increased cost justification for user fees as required under Bill 124, *Building Code Statute Law Amendment Act*. Andrew has undertaken workshops on behalf of the AMCTO and MFOA, with regard to Bill 124 and the utilization of an activity-based costing methodology for user fees.

He has also undertaken numerous water and wastewater rate studies, in order to provide municipalities with full cost recovery water and wastewater financial plans, as required under Bill 175, *Sustainable Water and Sewage Systems Act*. Mr. Grunda has conducted workshops with regard to Bill 175 on behalf of the ACMTO, WEAO and NWOWWA.

Andrew is a Certified Management Accountant and holds a Master of Business Administration degree from Wilfrid Laurier University.

